OFFICE MEMORANDUM

Subject: Minutes of the Review Meeting of the JNNURM Projects (BSUP & IHSDP) on non-starter projects and non-starter DUs held on 24th January 2012, New Delhi.

A Review Meeting of the JNNURM Projects (BSUP & IHSDP) on non-starter projects and non-starter DUs was held on 24th January 2012 at Vigyan Bhawan, New Delhi. The meeting was chaired by Secretary, Ministry of Housing & Urban Poverty Alleviation, Govt. of India and attended by the representatives of the State Governments/UTs Administration, in charge of JNNURM (BSUP & IHSDP).

2. Minutes of the Meeting are enclosed for information and appropriate action by all concerned.

(Samir Kumar Das)
Dy Director (BSUP)
Tel.: - 23061519

Encl: Minutes of the Review Meeting

To

The Secretaries in charge of Basic Services to the Urban Poor (BSUP) and Integrated Housing & Slum Development Programme (IHSDP) in the States/UTs and the participants:-

<p>| The Principal Secretary, Urban Development &amp; Municipal Administration Department Government of Andhra Pradesh, L-Block Secretariat Hyderabad - 500002 | The Principal Secretary, Housing Department, Government of Andhra Pradesh, L-Block, A.P. Secretariat, Hyderabad -500002 |
| The Secretary, Municipal Administration Department, Government of Andhra Pradesh, D-Block Secretariat, Hyderabad-50002. | The Principal Secretary, Urban Development &amp; Tourism, Government of Arunachal Pradesh, Civil Secretariat, Itanagar. |</p>
<table>
<thead>
<tr>
<th>The Commissioner &amp; Secretary, UD Department, Government of Assam, Dispur, Guwahati -781006.</th>
<th>The Secretary, Urban Development Department, Government of Bihar, Vikash Bhawan, New Secretariat, Patna.</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Additional Secretary &amp; Director (BUDA), Urban Development department, Vikash Bhawan, Patna.</td>
<td>The Secretary (Housing), Government of Bihar Sachivalaya, Patna-800015</td>
</tr>
<tr>
<td>The Secretary, Urban Administration &amp; Development Department, Government of Chhattishgarh, Room No.316, DKS Bhawan, Mantralaya, Raipur -492001.</td>
<td>The Secretary (Housing) Government of Goa, Secretariat Annexe, EDC House, Panaji -403001</td>
</tr>
<tr>
<td>The Principal Secretary (UD) &amp; Housing, Government of Gujarat, Block No 14, 9th Floor, New Sachivalaya, Gandhinagar-382010</td>
<td>The Chief Executive Officer, Gujarat Urban Development Mission, GMFB Building, Sector-10A, Gandhinagar-382016</td>
</tr>
<tr>
<td>The Commissioner &amp; Secretary, Department of Urban Development, Government of Haryana, SCO-20 Sec. 7C, Chandigarh-160001.</td>
<td>The Secretary (UD), Government of Himachal Pradesh, Shimla-171002</td>
</tr>
<tr>
<td>The Secretary, Housing and UD Department, government of Jammu &amp; Kashmir, New Secretariat, Srinagar</td>
<td>The Principal Secretary (Housing), Government of Himachal Pradesh, Shimla-171002</td>
</tr>
<tr>
<td>The Director, Urban Local Bodies Government of Jammu &amp; Kashmir, 151-A/D, Gandhi Nagar, Jammu.</td>
<td>The Secretary Urban Development Department, Government of Jharkhand, Ranchi-834004</td>
</tr>
<tr>
<td>The Secretary (Housing) Government of Jharkhand, Project Building, Dhuwara, Ranchi-834004</td>
<td>The Principal Secretary (Housing) Government of Karnataka, Room No.213, 2nd Floor, Vikas Sauda, Dr.B.R.Ambedkar Road, Bangalore-560001</td>
</tr>
<tr>
<td>The Principal Secretary of Government UD Department, Government of Karnataka, Room No.436, 4th Floor, Vikas Sauda Dr, B.R. Ambedkar Road, Bangalore 560001</td>
<td>The Secretary (Housing), Government of Kerala, Secretariat, Thiruvananthapuram - 695001</td>
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<tr>
<td>The Principal Secretary, Local Self Government Department, Government of Kerala, Thiruvananthapuram - 695001</td>
<td>The Secretary, Local Self Government, Government of Kerala, Thiruvananthapuram- 695001</td>
</tr>
<tr>
<td>The Executive Director, Kudumbashree, State Poverty Eradication Mission, Government of Kerala 2nd Floor, TRIDA Building, Chalakuzhy Road, Medical College (PO), Thiruvananthapuram 695011.</td>
<td>The Principal Secretary, Urban Administration and Development Department, Government of Madhya Pradesh, Mantralaya, Bhopal -462032</td>
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<tr>
<td>The Principal Secretary (Housing &amp; Environment), Government of Madhya Pradesh, Mantralaya, Ballabh Bhavan, Bhopal-462032</td>
<td>The Commissioner, Urban Administration &amp; Development, Government of Madhya Pradesh, Nagar Palika Bhavan, Shivaji Nagar Bhopal-462016</td>
</tr>
<tr>
<td>The Principal Secretary (UD), Government of Maharashtra, Room No. 425, 4th floor Mantraalaya, Mumbai-400032</td>
<td>The Principal Secretary (Housing), Government of Maharashtra, Room No.268, 2nd Floor, Mantralay, Mumbai-400032</td>
</tr>
<tr>
<td>Commissioner &amp; Secretary, Urban Affairs &amp; Housing, Government of Meghalaya, Main Secretariat Building Shillong-793001 Jaipur</td>
<td>The Secretary, Housing, UD &amp; Municipal Administration, Government of Manipur. Chief Secretariat, Imphal-795001</td>
</tr>
<tr>
<td>The Commissioner &amp; Secretary, Urban Development &amp; Poverty Alleviation Department, Government of Mizoram, Civil Secretariat, Aizwal-796001</td>
<td>The Principal Secretary, Urban Development Department, Government of Nagaland, Kohima-797001</td>
</tr>
<tr>
<td>The Commissioner &amp; Secretary, Works &amp; Housing, Government of Nagaland Kohima-797001</td>
<td>The Principal Secretary (Housing &amp; UD), Government of Orissa, Orissa Secretariat, Bhubaneswar-751001</td>
</tr>
<tr>
<td>The Principal Secretary (LSG), Government of Punjab, Mini Secretariat Sector-9, Chandigarh -160001</td>
<td>The Secretary (Housing &amp; UD), Government of Punjab, Room No.419, Mini Secretariat, Sector-9, Chandigarh-160001</td>
</tr>
<tr>
<td>The Principal Secretary, UDH &amp; LSG Department, Government of Rajasthan Room No 29, Main Building, Secretariat, Jaipur</td>
<td>The Secretary, Local Self Government Department, Government of Rajasthan Room No 39, Main Building, Secretariat, Jaipur</td>
</tr>
<tr>
<td>The Secretary, Department of UD &amp; Housing, Government of Sikkim, NH 31A, Gangtok- 737101</td>
<td>The Secretary (Housing &amp; UD), Government of Tamil Nadu, Fort St. George, Secretariat, Chennai-600009</td>
</tr>
<tr>
<td>The Secretary, Municipal Administration &amp; Water Supply Government of Tamil Nadu, St.Fort Geore, Secretariat, Chennai- 9</td>
<td>The Secretary (UD), Government of Tripura Civil Secretariat, Pt. Nehru Complex, Agartaala-799001</td>
</tr>
</tbody>
</table>
| The Principal Secretary (UD & MA)  
Government of Uttar Pradesh, Room No.825, 8th floor, Bapu Bhawan, Lucknow-226001 | The Principal Secretary (Housing),  
Government of Uttar Pradesh, 325 Bapu Bhavan, Lucknow-226001 |
|---|---|
| The Director, SUDA, Government of Uttar Pradesh, Navchetna Kendra 10, Ashok Marg, Lucknow. | The Principal Secretary (UD),  
Government of Uttarakhand, Uttarakhand Secretariat, 4 B, Subhash Road  
DEHRADUN-248001 |
| The Project Director (JNNURM), Urban Development Directorate, Government of Uttarakhand, 43/6, Mata Mandir Marg, Dharampur, Dehradun-248001 | The Secretary (UD & Housing),  
Chandigarh Administration, UT Secretariat, Sector 9, Chandigarh-160001 |
| The Principal Secretary (UD), Government of West Bengal, Nagarayan, DF-8, Sector-I, Bidhannagar, Kolkata 700064 | The Secretary, Local Administration Department, Government of Puducherry,  
Chief Secretariat, Puducherry-605001 |
| The Secretary (Housing), Government of Puducherry, Chief Secretariat, Puducherry-605001 | The Additional Secretary (UD),  
Government of NCT of Delhi, Delhi Secretariat, IP Estate, New Delhi-110002 |
| The Principal Secretary (UD), Government of NCT of Delhi, 9th Floor, C Wing, Delhi Secretariat, IP Estate, New Delhi. | The Secretary (Housing & UD), UT of Daman & Diu, Secretariat, Moti Daman-396220 |
| The Commissioner & Secretary, (Relief & Rehabilitation), UT of Andaman & Nicobar Islands, Secretariat, Port Blair-7440101 | The Secretary (Housing & UD), UT of Dadra & Nagar Haveli, Secretariat, Silvassa-396220 |
| The Chief Town Planner, Town & Country Planning Department, UT Administration of Dadra & Nagar Haveli, 2nd Floor, Secretariat, Silvassa-396230 | |

Copy to:

1. PSO to Secretary (HUPA)
2. PS to AS &MD (JNNURM), MoHUPA.
3. PS to Joint Secretary (H), Ministry of HUPA
4. PS to Joint Secretary (RAY), Ministry of HUPA.
5. OSD (JNNURM), Ministry of HUPA.
6. Director (JNNURM), Ministry of HUPA
7. Director (RAY), Ministry of HUPA
8. Director (Administration), Ministry of HUPA
9. DS (UPA), Ministry of HUPA.
10. US(JNNURM), Ministry of HUPA
11. JD(JPC), NBO, Ministry of HUPA
12. JD(Data & MIS), NBO, Ministry of HUPA
13. DD(NRC), NBO, Ministry of HUPA
14. AO (JNNURM), Ministry of HUPA
15. SO (IHSDP), Ministry of HUPA
16. Deputy Chief (BMTPC) Monitoring Cell (JNNURM), Ministry of HUPA
17. The Executive Director, BMTPC, Core 5A, First Floor, India Habitat Centre, Lodhi Road, New Delhi-110003
18. The Director (Corporate Planning), HUDCO, "HUDCO Bhavan", Indian Habitat Centre, Lodhi Road, New Delhi-110003.

Copy to:  i) I.T. Officer, Monitoring Cell (JNNURM), Ministry of HUPA
        ii) Guard Folder on JNNURM

(Samir Kumar Das)
Dy Director (BSUP)
Tel.: 23061519
Minutes of the All India Review Meeting on JnNURM (BSUP and IHSDP) held at Vigyan Bhawan, New Delhi on 24th January, 2012 under the Chairmanship of Secretary, Ministry of Housing and Urban Poverty Alleviation (MoHUPA).

A meeting was held under the Chairmanship of the Secretary, MoHUPA at Vigyan Bhawan, New Delhi on 24th January, 2012 to review the progress achieved under the projects sanctioned under JnNURM (IHSDP and BSUP), in general and the non-starter projects and non-starter Dwelling Units (DUs) under the BSUP and IHSDP sub-components of the JnNURM, in particular. The list of participants is at Annexure-I.

2. At the outset, Shri D.P.S Negi, OSD(JnNURM) & Director(NBO) welcomed Secretary (HUPA) and the representatives of the State Governments and the Union Territory Administrations. He emphasized that the very focus of the review meeting was to examine the status of non-starter projects sanctioned under BSUP and IHSDP sub-components of the JnNURM and to chalk out an action plan to complete the same or cancel and take alternative projects.

3. Dr. P.K. Mohanty, Additional Secretary and Mission Director (JnNURM) made a presentation on the progress of BSUP and IHSDP, indicating the physical and financial performance of leading and lagging states. He reiterated that this review meeting was organized (i) to ascertain the difficulties and bottlenecks being faced by the States/UTs in respect of Non-starter projects and projects which have not been fully implemented under the BSUP & IHSDP components of JNNURM and (ii) to explore the possibility of diverting ACA from lagging States to the States which are willing to take up new projects but have not been able to take up as their allocation under JNNURM were exhausted. He particularly highlighted the remarkable progress achieved by some States, on one hand and the lack of progress by States who have not even come up with project proposals in spite of availability of huge funds.

4. The power point presentation made by Additional Secretary & Mission Director (JNNURM) highlighted the progress achieved under IHSDP and BSUP and also the details of non-starter projects and projects which have not been completed. It was mentioned that out of
total 7 year ACA allocation of Rs. 23,184.66 crore, Rs. 21,732.99 crore has been committed, which accounts for 93.74% of total allocation. However, only Rs. 12,425 crore has been released against the committed allocation, which is only 53.59%. This is because many States have either not submitted Utilization Certificates or not achieved sufficient progress in execution of projects for various reasons. It was also mentioned that 15,80,910 DUs have been approved in 1520 projects under BSUP and IHSDP components of JNNURM and as on date only 5,32,707 DUs have been completed and 3,38,384 DUs have been occupied. As per the data available, around 6,79,314 DUs have not been started, which accounts for 42.97% of sanctioned DUs. Additional Secretary & Mission Director (JNNURM) asked the participants to provide (i) the list of pending issues with the Ministry and the Appraisal Agencies in respect of 2nd-4th installments, DPR charges, TPIMA charges, PMU/PIU charges and PMC-related charges; and (ii) the updated status on the DUs sanctioned, completed, under progress, non-starters and number of DUs to be completed by January, February and March, 2012 separately to the Ministry. He also informed that some States may not be able to spend the ACA allocated to them and diversion of ACA inter se from States to States would be allowed by the Planning Commission. For this, States have to submit new DPRs/proposals based on latest estimates taking into account indexing of SoRs.

5. Shri Arun Kumar Misra, Secretary (HUPA) stated that JNNURM should not be viewed as another housing scheme; it is a Mission aimed at addressing affordable shelter and basic services to the poor with the objective of creating slum-free cities. Highlighting the importance of urban sector reforms, he urged all State/UT Governments to take firm action in bringing out suitable legislative measures so that the reforms, especially the one relating to land for housing the poor, are achieved along with progress of projects sanctioned under JNNURM. Secretary (HUPA) informed that States must take remedial measures in respect of non-starter projects and advised that if some of the projects cannot be taken up due to various reasons, new proposals may be submitted against old projects, once the same are got cancelled through State Level Screening/Coordination Committee. Since the 7-Year JNNURM Mission will come to an end on 31st March 2012, no new proposals will be considered or accepted after 1st March 2012 so as to allow adequate time for processing by Finance Ministry. It was suggested that the States may concentrate on the non-starter projects as well as projects which are in progress and draw timelines for completion. He also expressed concern about the projects where construction of the DUs has been started but the work has been held up due to cost escalation. He asked the
representatives of the State Governments/UT Administrations to explore the possibility of availing loans from HUDCO or obtaining additional allocations from the State Finance Departments to complete the projects. He stressed that in case of surrender of some Dwelling Units of a project, proportionate amount will also be deducted for infrastructure also.

6. Followed by the observations of the Secretary (HUPA), detailed discussions on non-starter projects as well as non-starter DUs against sanctioned DUs were held in respect of each State/UTs.

7. During the meeting, the Secretary (HUPA) took stock of the progress of BSUP and IHSDP State-wise. The representatives of the States/UTs Government apprised about DUs which have not been started by now. It came to notice that court litigation, non-availability of land, ceiling fixed for DUs under IHSDP and cost escalation were the main reasons for non-start up of houses. In a few cases, some DUs are not started as the construction is being taken up in a sequential manner in in-situ projects or in multi-storeyed projects. In a few cases, beneficiaries are reluctant to shift to new location and not ready to vacate the land in their possession. However, in general, it was assured that the State/UT Governments are rigorously pursuing the matters with the ULBs and the court stay orders are likely to be vacated in most of the cases. Similarly, where it is not feasible to undertake projects at the proposed sites, alternate sites are being finalised. Some of the States assured proposing new DPRs in lieu of non-starter projects/DUs after getting cancellation.

8. The representatives of Chhattisgarh, West Bengal, Tamil Nadu, Bihar, Haryana, Orissa and Rajasthan informed that some of the non-starter projects or pockets of few started projects in their States will have to be surrendered due to various reasons which include cost escalation, non-availability of land, reluctance of the beneficiaries to shift to other sites, etc. In particular, they proposed surrender/cancellation of DUs sanctioned under IHSDP and BSUP are as follows:

<table>
<thead>
<tr>
<th>S. No</th>
<th>State</th>
<th>DUs to be Surrendered/ Cancelled (approx*)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Maharashtra</td>
<td>32000</td>
</tr>
<tr>
<td>2</td>
<td>Chhattisgarh</td>
<td>15000</td>
</tr>
<tr>
<td></td>
<td>State</td>
<td>Code</td>
</tr>
<tr>
<td>---</td>
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</tr>
<tr>
<td>3</td>
<td>West Bengal</td>
<td>33000</td>
</tr>
<tr>
<td>4</td>
<td>Tamil Nadu</td>
<td>5495</td>
</tr>
<tr>
<td>5</td>
<td>Rajasthan</td>
<td>8500</td>
</tr>
<tr>
<td>6</td>
<td>Kerala</td>
<td>396</td>
</tr>
<tr>
<td>7</td>
<td>Orissa</td>
<td>1500</td>
</tr>
</tbody>
</table>

*These are approximate figures and States are yet to formally request for cancellation deletion of projects after approval of Competent Authority at the State level.

Secretary (HUPA) desired that the State Secretaries should have detailed reviews with the implementing ULBs/agencies and give their final pictures in writing by 5th February 2012.

9. While reviewing Chhattisgarh, Secretary (HUPA) observed that beneficiary-driven in-situ construction should be adopted as in the case of Uttarakhand to address the problem of cost escalation. In the case of Maharashtra, State was requested to accelerate the progress as the performance is not satisfactory.

10. In case of BSUP and IHSDP projects pertaining to States of Andhra Pradesh, Arunachal Pradesh, Goa, Himachal Pradesh, Jharkhand, Karnataka, Mizoram, Manipur, Nagaland, Sikkim, Uttarakhand, no surrender of projects or DUs was proposed by the State representatives.

11. The representative of the Govt. of NCT Delhi informed that out of 55,408 DUs, work on 18,000 DUs have been started and for other tendering process has already been initiated. He said that there would not be a need to surrender houses.

12. The representative of Bihar stated that they have 11 non-starter projects under BSUP and 2 non-starter projects under IHSDP with about 20,000 DUs. They have about 5000 non-starter DUs due to site problem. State is considering relocating projects to the new sites. Director (JnNURM) pointed out that like Jharkhand, Bihar has also not furnished any UCs.

13. The representative of Odisha stated that they are likely to surrender 1500 DUs and propose new DPRs. They have kept 5 DPRs ready for KBK areas. He informed that the amount sanctioned as ACA of Rs.80,000 is not sufficient to meet the rising cost. Secretary (HUPA)
suggested that the additionality required can be met from loan from HUDCO or through additional funding from State Finance Department. The State may also explore tapping Urban Wage Employment Programme, if possible. The representative of Odisha stated that as suggested by Secretary (HUPA) they will request the State Finance Department to give additional funding of Rs.20-30 thousand per unit to meet the cost escalation. Secretary (HUPA) suggested that one should make a “virtue out of necessity”.

14. All the States requested that in view of the cost escalation and non-availability of funds at the State/ULB/beneficiary level, Govt. of India may kindly consider revision of unit cost so as to partially offset the cost escalation both in non-started and under-construction units.

15. Secretary (HUPA), while appreciating the efforts taken by the States/UTs for expediting the progress of works, emphasized that the projects which cannot be started must be cancelled and in case of alternate land/relocation, etc. CSMC/CSC approval may be taken immediately. He further assured that CSMC will adopt a pragmatic approach if there are sufficient grounds for relocation and/or other modifications. He, however, advised that the efforts should be made so that the DUs as proposed by the State Govt. are covered up by submitting new DPRs under JNNURM. He particularly emphasized that the States, before proposing new DPR against surrendered projects, must submit an undertaking in respect of land availability and provision of State Share for the project proposed as a pre-requisite so that the project is executed immediately after necessary sanction. Additional Secretary & Mission Director (HUPA) mentioned that many States yet to submit proposals for DPR preparation charges, PMU/PIU charges, TPIMMA charges, PMC charges etc. under 5% central ACA. He asked Director (NBO) & OSD (JNNURM) to obtain proposals. He requested that the proposals may be submitted by States/UTs immediately, if not submitted. He also requested that many States have not reported progress of DUs which are in different stages of constructions which may be informed to the JNNURM Directorate immediately.

16. Secretary (HUPA) stated that the new projects may be submitted directly to the OSD(JnNURM) and Director(JnNURM) in lieu of Appraisal Agencies due to time constraints. Concluding the discussions on JnNURM, he emphasized the following to the participants:
(a) Undertake a detailed review of the sanctioned projects/DUs and to find out ways and means to start the non-starter projects/DUs. Concerted effort may be made to increase the pace of expenditure;

(b) IHSDP may be made a beneficiary linked/beneficiary driven programme. Incremental housing should be promoted.

(c) States/UTs to move a proposal for availing loans from HUDCO as in the case of Madhya Pradesh and Rajasthan for construction of multi-storey buildings where the State Government is not providing additional funds;

(d) States/UTs to consider additional allocation to ULBs/implementation agencies from their own funds to ensure completion of the incomplete houses without further cost escalation – several States have already taken action and other need to take action;

(e) States/UTs to send the list of surrendered projects/DUs already sanctioned and submit new proposals for consideration of the CSMC/CSC by 2nd week of February, 2012 as the Ministry of Finance will not entertain claims after the 1st week of March, 2012;

(f) States/UTs to furnish the list of pending works/issues with the MoHUPA and the Appraisal Agencies and send by 5th February, 2012 the updated status on physical and financial achievements while sending the Monthly Progress Report for January, 2012.

17. There were no representatives of the Government of Uttar Pradesh, the UTs of Puducherry and Chandigarh. It was decided that the review of the progress under BSUP and IHSDP in UP and the two UTs would be taken up separately.

18. After review of JNNURM, Ms. Deepi Mukherjee, Director(RAY), MoHUPA requested the participants to submit (a) physical and financial progress reports under Rajiv Awas Yojana (RAY) along with UCs; (b) details of changes in the cities of RAY, if any; and (c) submission of Pilot Projects for cities, if prepared directly to RAY Division by 1st week of February, 2012.

19. As regards RAY, slum-free city planning and other issues of the Ministry, Secretary (HUPA) made the following suggestions:-
(a) Ministry has funded more than 1,000 cities/towns for survey in connection with Slum Free City Planning (SFCP) under RAY and USHA. 43 towns have completed survey under RAY and 256 towns under USHA. Some of the survey findings are very impressive.

Secretary (HUPA) impressed upon the participants to submit regular projects under RAY rather than pilot projects where surveys are completed.

(b) List of 43 towns, which have completed the SFCP Survey may be circulated/e-mailed to all States;

(c) Chart on activities on expenditure pattern under RAY may be circulated to all the States;

(d) Rs.100 crore has already been released under RAY. However, no UCs have been received. State Secretaries may review the progress under RAY;

(e) The work germane to Caste and Socio-Economic Census will need to be given importance and priority;

(f) Comments on Real Estates Bill and Slum Development Policy are awaited from most of the State Governments. In case of those States who have not given their comments on the Real Estates Bill, it is presumed that they have no comments to offer. However, States must send their comments on Property Rights draft law and send their Slum Policy to the Ministry; and

(g) States may furnish their comments on Affordable Housing in Partnership as early as possible, as the policy is in an advanced stage of finalization.

20. AS&MD asked all the Secretaries in charge of Urban Development to verify the quality of data collected under Combined Caste and Socio-Economic Census at Charge Centre, District and State level. If there is any gap, States will have to undertake resurvey.

21. The meeting ended with a vote of thanks by Shri D.P.S. Negi, OSD (JNNURM) & Director (NBO), MoHUPA.
All India Review Meeting on
Non-Starter Projects and Non-started DUs under JNNURM
24 January 2012
Vigyan Bhawan, New Delhi

List of participants

1. Shri Arun Kumar Misra, Secretary, ... ... ... ... ... ... in Chair
   Ministry of Housing and Urban Poverty Alleviation
2. Dr. P.K. Mohanty, Additional Secretary & Mission Director (JnNURM), MoHUPA
3. Shri Vivek Nangia, Director (JNNURM), MoHUPA, New Delhi.
4. Shri D.S. Negi, OSD (JnNURM & RAY), MoHUPA, New Delhi
5. Shri S.P. Gahlaut, US (JNNURM), M/o HUPA, New Delhi
6. Shri S.K. Das, Dy. Director (BSUP), M/o HUPA, New Delhi
7. Shri William V. Jeremy, Accounts Officer (JNNURM), M/o HUPA, New Delhi
8. Shri J.K. Patil, Team Leader, GUDM, Gujarat
9. Shri U.K. Sadhav, Addl. Director, UADD, Govt. of Madhya Pradesh, Bhopal
10. Shri Ajit Bankar, Dy. Chief Engineer, SLNA, Maharashtra
11. Shri Vanalk Mauira, Joint Director, UD&DA, SLNA, Mizoram
12. Shri HUL. Zarongh DD(P), UD&DA, Mizoram
13. Shri Jumgar Basar, Dy. Director (UD), Govt. of Arunachal Pradesh
14. Shri Nixon Lego, Dy. Director, Arunachal Pradesh
15. Shri M. Zachareiaw, Executive Engineer, APUFIDC, Govt. of A.P.
16. Dr. Vijay Kumar, Secretary, MoUD, Govt. of A.P.
17. Shri Somnath Garg, Secretary, H&UD, Odisha
18. Shri A.K. Sharen, Dy. Secy UD&H, Bihar
19. Dr. K.P. Chandra Shekhar, Team Leader, PMU-JnNURM, KUIDFC, Bangalore, Karnataka
20. Shri Sanjani Sattiah, Tech. Director, KSDP, Karnataka
21. Shri H. P. Ichkeri, Commissioner, KSDB, Bangalore, Karnataka
22. Shri Y. Jacob Chandy, Project Specialist, Kudambashree, Kerala
23. Shri P.C. Dhimar, Pr. Secy (UD), Himachal Pradesh
24. Shri Dinesh Kashyap, Executive Engineer, Himachal Pradesh
25. Shri Dig Vijay Sharma, Assistant Engineer, Sikkim
26. Shri Deepankar Lama, Assistant Director, Sikkim
27. Shri Rajeev Pandey, Project Officer, SUDA, Government of Uttrakhand
28. Shri Sandesh Sail, Programme Officer, Goa
29. Shri Vaibhav Galriya, ED, RUFDCC (SLNA), Rajasthan
30. Shri Sanjay Joon, Addl. Director, ULB, Haryana
31. Shri Sanjay Shukla, Commissioner, Urban Development, Chhattisgarh
32. Shri R.P. Mandal, P.S. Urban Development, Chhattisgarh
33. Shri Ketonzo Peseyie, E.E. (UD), Kohima, Nagaland
34. Ms. Rajlaxmi Adashre, Dy. Manager (PMU), Gujarat
35. Shri Bhavin B. Patel, S.D.U (PMU), Gujarat
36. Shri Ved Prakash, Supdt. Engineer, Delhi
37. Shri Nixon Lego, Dy. Director, UD & H, Arunachal Pradesh
38. Ms. Usha P. Mahavir, DGM (Project), HUDCO, New Delhi
39. Ms. Radha Roy, DGM (Project), HUDCO, New Delhi
40. Shri Ravindra Bokade & H. Engg., MHADA, SLNA, Maharashtra
41. Shri Manohar Kharabe, Sec. Engineer, MHADA SLNA Maharashtra
42. Shri A. Zanlamo Ngullie, Jt. Director, UD&Secy. SUDA, SUDA, Nagaland
43. Shri B.J. Dhar, Jt. Director, Urban Affairs, Meghalaya
44. Shri Chetan B. Sanghi, CMD-DSIDC/CEO-DUSIB, Delhi
45. Shri S.K.S. Yadav, Addl. Secy, UD, Deptt. of U.D., NCT Delhi
46. Shri Sanjay Kumar, Director(Finance), DSIIIDC, Delhi
47. Shri C.N. Jha, Dy. Chief (S&PD), BMTPC, New Delhi
48. Shri Pankaj Gupta, Dy. Chief (I&D), BMPTC, New Delhi
49. Shri S.K. Nandi, Jt. Resident Commissioner, Tripura
50. Shri A.S. Chauhan, SE, DDA, Delhi
51. Shri Umrao Singh, Joint Director, M/o HUPA, New Delhi
52. Shri Dinesh Kumar, Project Officer, Haryana
53. Shri Devendra Singh, S.O. MoHUPA, New Delhi
54. Shri Gangadharp Nayak, P.M. SUDA, Odisha
55. Ms. Gangadevi S. Rudeoxi, MIS Specialist, PMU-BSUP, Karnataka
56. Shri S. Murthy M.S., Technical Director, KSDB, Karnataka
57. Shri Himasri Raj, Chief Engineer/BSUP/KMD, West Bengal
58. Shri Subani Sengupta, TL, PMU/KMDA, West Bengal
59. Shri Palesh Ghosh, PMU/KMDA, West Bengal
60. Shri Anjali Goswami, Director, T&CD, SLNA for IHSDP, Assam
61. Shri Mohne Gogoi, Addl. Commissioner, GMC, Guwahati, Assam
62. Shri Akash Mathur, D.O. JNNURM Cell, MoHUPA, New Delhi
63. Shri Praveen Suri, Systems Analyst, JnNURM Cell, MoHUPA, New Delhi
64. Shri Ravi Shankar Sharma, IT Officer, Monitoring Cell, M/o HUPA, New Delhi
65. Shri Chanchal, IT Officer, Monitoring Cell, Delhi JNNURM, New Delhi