PREFACE

The Annual Training Calendar is prepared in accordance with the National Training Policy, 2012 formulated by Department of Personnel and Training. First articulated in 1996, the National Training Policy is based on the fundamental principle that there must be training for all civil servants both at the time of their joining as well as periodically in the course of their careers, so that their efficiency is improved and they are far more responsive to the needs of the citizens. With the liberalisation of the economy, economic development, devolution of funds and functions to local bodies, enhanced transparency, globalisation etc., the National Training Policy has since been revised by Department of Personnel and Training.

Ministry of Urban Development (Secretariat) has prepared "Annual Training Plan- 2015-16" encompassing the training needs of all grades of officials/ officers which, *inter alia*, provides for nomination of officials for training programmes being conducted by ISTM and other training institutes, preparation of induction material, induction training to new entrants as well as conducting in-house training courses complying with the instructions laid by DoPT.

I appreciate the efforts made by the Administration Wing of this Ministry in preparation of this training plan. I am confident that this will go a long way in enhancing the competency of the officers and staff of the Ministry.

(MADHUSUĎAN PRASAD)

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Secretary Ministry of Urban Development

New Delhi; May, 2015

Annual Training Calendar 2015-16

1. Background:

The National Training Policy was issued by Department of Personnel and Training (DOPT) in April 1996 for the development of human resources of the Government. With the liberalisation of economy, economic development, devolution of funds and functions to Panchayat and Urban Local Body level, enhanced transparency, globalisation etc have thrown up challenging environment for civil servants at all levels. Hence the need for a revised National Training Policy arose. Accordingly, a Review Committee on National Training Policy was constituted. Based on the recommendations of the Review Committee, National Training Policy 2012 has been finalized by Department of Personnel & Training. The salient features of the Policy are as under:

2. Competency Framework:

- 2.1 There is increasing recognition that the individual in an organisation is a key resource; not a cost.
- 2.2 Group B and C employees are receiving sporadic training. With the creation of third tier of governance, training of functionaries of Municipal bodies has become a critical concern.
- 2.3 For transforming civil service, it is imperative to move to a Strategic Human Resource Management (SHRM) system.
- 2.4 Competencies encompass knowledge, skills and behaviour required for effective performance of functions by an individual.

- 2.5 Competencies are broadly divided into core skills and professional skills.
- 2.6 Core skills are proficiency in leadership, financial management, people management, IT, communication etc.
- 2.7 Professional skills are specialised skills such as building roads, irrigation projects, civil aviation, medical care etc.
- 2.8 Fundamental principle of competency framework is that each job should be performed by a person who has the required competencies for that job.
- 2.9 Training intervention is essential to develop a professional, impartial and efficient civil service that is responsive to the needs of citizens. In doing so, care should be taken to inculcate proper ethics, commitment to work and empathy for the vulnerable sections of society.
- 2.10 Training has to ensure that civil servants have requisite knowledge, skills and attitude to effectively perform functions entrusted to them

3. Action on the part of Ministries/ Departments/ Organisations:

- 3.1 To equip civil servants with the competencies for their current or future jobs. Such training will be imparted
 - a) at the time of their entry into service and at appropriate intervals.
 - b) such training should be given from lowest level to the highest level functionaries.

- c) Training should not be restricted to mandatory points in the career of an employee. It should be available to meet needs as they arise through a mix of conventional course, distance and e-learning.
- d) Training of front line staff including training on soft skills to be given priority.
- 3.2 Appoint a Training Manager.
- 3.3 Create a Training Cell with HR and Capacity building professionals.
- 3.4 Developing Cadre Training Plans (CTP) by Ministry and its Attached/Subordinate Offices based on competencies required and training needs for cadres under Ministry or its attached/subordinate offices.
- 3.5 Link training and development of competencies to career progression.
- 3.6 To conduct Induction Training for new entrants and to upload Induction Material on website.
- 3.7 To make immediate superiors responsible and accountable for training.
- 3.8 Incorporate a provision for training in any new scheme to ensure that suitable training is imparted for its proper implementation and sustainability.
- 3.9 Prepare Annual Training Plan for all cadres under its control.
- 3.10 Allocate funds for training (2.5% of salary budget).
- 3.11 Organise on the Job and In-house training.

- 3.12 To incorporate separate section on "Training and Capacity Building" in the Annual Report of the Ministry.
- 4. Accordingly, **Annual Training Plan 2014-15 was prepared**. Action taken as per the Annual Training Plan 2014-15 is as under:-
- 4.1 Circular issued to make superior officers responsible and accountable for relieving the officers/ officials nominated for different training courses.
- 4.2 Under the Annual Training Plan, in the year 2014-15, Eighteen (18) officials were nominated for the following 'Other than Mandatory Training Courses' conducted by ISTM, New Delhi.
 - 4.2.1 MS Power Point
 - 4.2.2 Workshop on Public Private Partnership
 - 4.2.3 Pension related Matters
 - 4.2.4 Preparation of Cabinet Notes
 - 4.2.5 RTI Act-2005
- 4.3 DARPG or NIC conducted various trainings in e-Office for better understanding and implementation of eOffice in Ministries in which officers at various level were nominated.
- 4.4 Circulars for trainings/ workshops, both domestic and foreign, received in the Ministry are being circulated without fail. Prominent amongst these are circulars from National Productivity Council, National Institute of Financial Management, Indian Institute of Public Administration etc besides training circulars of Department of Personnel and Training and ISTM.
- 4.5 For training courses under DFFT Scheme, twelve (12) applications have been forwarded to DOPT out of which two

officers have been selected till date for a long term course and a short term course.

- In-house workshops on Private Public Partnership, General financial Rules and Use of Social Media for Government Schemes and Projects were held during the year 2014-15 and various officers/ officials of this Ministry attended the workshops.
- 4.7 Forty one (41) officials/ officers from this Ministry nominated by DOPT attended Mandatory Training Programmes at Institute of Secretariat Training and Management (ISTM).

5. Annual Training Calendar 2015-16 of MOUD:

- 5.1 Action Plan for Annual Training Calendar 2015-16 will be as under:-
- 5.1.1 Deputy Secretary(Administration) has been nominated nodal Training Manager for Ministry (Sectt).
- 5.1.2 All training circulars relating to domestic/ foreign training programmes being organized by various training institutes as received in the Ministry will be circulated / uploaded on intranet portal of the Ministry.
- 5.1.3 Since the service records of staff posted in Attached/ Subordinate offices are maintained by themselves, the training plan for staff belonging to CSS, CSSS, CSCS cadres as well as the subordinate cadres of respective offices will be prepared by

Attached/ Subordinate offices based on their own requirements.

- 5.1.4 Mandatory Training for CSS, CSSS and CSCS is being arranged by DoP&T/ISTM. It will be ensured that the staff nominated by DoP&T/ISTM is relieved by respective Wing Heads/HODs whenever the programmes are scheduled. List of Mandatory Training Programmes that are conducted by ISTM is placed below at Annexure-I.
- 5.1.5 List of courses (other than mandatory) to be organised by ISTM during 2015-16 is at **Annexure-II**. Administration Division will ensure adequate participation in relevant courses being organised by ISTM on different subjects. Wing Heads/Divisional Heads will be requested to nominate suitable officials from their Divisions for those courses.
- 5.1.6 During 2015-16, it is proposed to organize in-house training courses on varied subjects also. The list of the courses is at **Annexure-III**.
- 5.1.7 Circulars for 'Trainers Development Programmes' organized by DoPT will also be circulated in this Ministry for nominations, during the year 2015-16. The list of the courses is at **Annexure-IV**.
- 5.1.8 During the Annual Training Plan 2014-15, induction material was prepared. The same will be updated and placed on the website. Such material will also be provided to new entrants.
- 5.1.9 MOUD will also arrange to impart induction training/ briefing to new entrants from the years 2015-16 onwards.

5.1.10 Separate chapter on training and capacity building has been included in the Annual Report of the Ministry highlighting the training activities of the Ministry.

ANNEXURE-I

Mandatory Training Courses

S.	Code	Course Title	Level of Participants
No.			• .
1.	CSS-A	Level 'A'	UDCs of CSS with 4 years' of service
2.	CSS-B	Level 'B'	Assistants with 6 years' of service
3.	CSS-C	Level 'C'	Section Officers with 5 years' of service
4.	CSS-D	Level 'D'	Section Officers with 6 years' of service
5.	CSS-E	Level 'E'	Under Secretaries with 4 years' of service
6.	CSS-F	Level 'F'	Dy. Secretaries with 5 years' of service
7.	CSS-G	Level 'G'	Directors with 5 years' service
8.	ADR (F)	Foundational Training Course for Assistants	Direct Recruit Assistants
9.	CSSS-1	Level I	Stenographers' Grade 'D' with 7 years' service
10.	CSSS-2	Level II	Personal Assistants of CSSS with 3 years' service
11.	CSSS-3	Level III	Private Secretaries of CSSS with 4 years' service
12.	CSSS-4	Level IV	PPS with 4 years' service
13.	OCD	Orientation Courses for Dy. Secretaries/ Directors	DSs/ Directors joining Central Secretariat
14.	WPCN-1, 2	Workshop for preparing notes for consideration by Cabinet/ Cabinet Committee	SOs/ USs/ DSs/ Directors

ANNEXURE-II

Training Calendar 2015-16

S. No.	Code	Course Title	Level of Participants	From	То
1.	OCD	Orientation Course for Dy. Secretaries/Directors	Dy. Secretaries/Directors joining Central	20 July 15	22 July 15
			Secretariat	28 Mar 16	30 Mar 16
2.	ER	Establishment Rules	Officers and staff dealing with the subject	25 May 15	29 May 15
3.	RIS	Reservation in Services for SC/ST/OBC	SOs/ Assistants or equivalent	24 Aug 15 05 Oct 15	26 Aug 15 07 Oct 15
4.	AV 1	Administrative Vigilance: Role of IO/ PO	SOs/ Dealing Assistants	14 Sep 15	18 Sep 15
5.	AV 3	Administrative Vigilance: Disciplinary Proceedings-	Assistants and Equivalent	21 Mar 16	01 Apr 16
6.	WND	Workshop on Noting and drafting	Dealing Assistants & SOs	15 Apr 15 06 Jul 15 17 Aug	16 Apr 15 07 Jul 15 18 Aug
				15 28 Sep 15	15 29 Sep 15
!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!!				09 Nov 15	10 Nov 15
!				28 Mar 16	29 Mar 16

7.	BMS	Basic Management	Senior/ Junior Analysts/	13 Jul 15	04 Sep
		Services	SOs/ Assistants/	10)41 10	15
			Technical Assistants/		,10
			RAs		
8.	AMS	Advanced Management	Gp A/B Officers	21 Dec	08 Jan 16
		Services	undergone BMS course	15	oo jan re
9.	KM	Knowledge Management	Gp A & B officers	07 Dec	09 Dec
			•	15	15
10.	WPCN-1	Workshop on Preparing Cabinet Notes-1	Deputy Secretaries and	26 Jun 15	26 Jun 15
		Cabinet Notes-1	Directors	09 Oct 15	09 Oct 15
				28 Sep 15	28 Sep 15
				01 Feb 16	01 Feb 16
11.	WPCN-2	Workshop on Preparing Cabinet Notes-2	Under Secretaries	18 May 15	18 May 15
				20 Jul 15	20 Jul 15
				21 Sep 15	21 Sep 15
				12 Oct 15	12 Oct 15
 				05 Jan 16	05 Jan 16
				15 Feb 16	15 Feb 16
12.	GG	Good Governance	Gp A & B officers	27 Apr 15	01 May 15
13.	PMES	Performance Monitoring and Evaluation System	Gp A & B officers	07 May 15	08 May 15
14.	PNJ	Principles of Natural	Gp A & B officers	07 Dec	07 Dec

		Tratian			
		Justice course		15	15
15.	HRM	Human Resource	Group A & B officers	01 Feb 16	02 Feb
		Management course			16
16.	WLO(SC/ST)	Workshop on Liaison	Liaison officers for	12 Oct 15	13 Oct
		Officers of SC/ST	SC/ST		15
				18 Jan 16	19 Jan 16
17.	Ċ&A	Cash & Accounts	Assistant or UDCs with 5	26 Oct 15	24 Dec
			years of service		15
18.	PRB1	Programme on Pensions	Under	22 Jun 15	25 Jun 15
		& other Retirement	Secretaries/Section		
		Benefits	Officers		
19.	PRB2	Programmes on Pension	Dealing Assistants	06 Apr	09 Apr
		& Other Retirement Benefits		15	15
				21 Sep 15	24 Sep
					15
20.	WPF	Workshop on Pay Fixation	Officers Dealing with Pay Fixation Cases	29 Jun 15	01 Jul 15
				10 Aug	12 Aug
l				15	15
 				18 Nov	20 Nov
				15	15
i İ				15 Feb 16	17 Feb
: 					16
21.	PMG1	Purchase Management in	Staff dealing with	02 Nov	04 Nov
		Government	purchase in Govt. offices	15	15
22.	WOB	Workshop on Outcome	Officers dealing with	15 Jun 15	16 Jun 15
i I		Budget	preparation of Outcome	14 Mar	15 Mar
! ! L			Budget	16	16
23.	WAFS	Workshop on Analysis of	Gp A & above officers	12 Oct 15	13 Oct
1		Financial Statements			15
				21 Dec	22 dec

	T				
				15	15
24.	WPFA	Workshop on Project	Gp A & above officers	13 Apr	14 Apr
		Formulation and Appraisal		15	15
		rippiaisai		23 Nov	24 Nov
				15	15
25.	WPPP	Workshop on Public	Gp A & above officers	27 Jul 15	28 Jul 15
		Private Partnership		29 Feb 16	01 Mar
				25 1 65 10	16
26.	WFB	Workshop on	Officers dealing with	25 May	26 May
		Formulation of Budget	preparation of budget	15	15
				20 T 16	20.7
				28 Jan 16	29 Jan 16
27.	WITAX	Workshop on Income Tax	Assistants and DDOs	06 Jul 15	07 Jul 15
ı			working in cash section		
28.	WIFO	Workshop for Internal	Internal Finance Officers	07 Dec	08 Dec
		Finance officers		15	15
29.	RM-RTI	Record Management -	Section Officers//Record	24 Aug	26 Aug
!		Right to Information	Officers/Assistant	15	15
30.	RTI PIO	Right to Information	Public Information	27 Apr	28 Apr
I		Public Information	Officers/Central Public	15	15
i		Officers	Information Officers	10.4	77 4
!				10 A u g 15	11 Aug
ı				15	15
1	•			14 Mar	15 Mar
				16	16
31.	RTI-AA	Right to Information	Officers designated as	30 Nov	30 Nov
		Appellate Authority	Appellate Authority	15	15
!				21 Dec	21 Dec
i !				15	15
32.	S-RTI	Seminar on Right to	Section Officers & above	28 Sep 15	28 Sep
!		Information			15
!				28 Mar	28 Mar

				16	16
33.	SM	Stress Management	Section Officers & above	05 Oct 15	08 Oct
					15
34.	OBG	Organisational Behaviour	Group A & B Gazetted	03 Aug	07 Aug
		in Government		15	15
35.	EVPG	Ethics & Value in Public	Group. A&B Gazetted	13 Apr	15 Apr
		Governance	Officers	15	15
		•		19 Oct 15	21 Oct
					15
36.	GI	Gender Issues	US/SO/Asstts.of	28 Dec	01 Jan 16
			CSS/PS/PA of CSSS	15	
37.	WEI	Workshop on Emotional	Gp. A&B Officers	22 Jun 15	24 Jun 15
		Intelligence			
38.	WTBL	Workshop on Team	Gp. A&B Gazetted	01 Feb 16	03 Feb
		Building and Leadership	Officers		16
39.	WCS	Workshop on	Group A & B officer	18 May	19 May
		Communication Skills	-	15	15
				05 Jan 16	06 Jan 16
40.	IPE-I	Inter Personal	Group A officers	23 Nov	24 Nov
		Effectiveness for Group A		15	15
		officers	·		
41.	IPE-II	Inter Personal	Group B officers	07 Mar	08 Mar
		Effectiveness for Group B		16	16
	1.60 777	officers			
42.	MS-PP	MS-Power Point	Officers & Staff	30 Nov	02 Dec
43.	MS-OS	MC Office Carity	O((:	15	15
43.	1413-03	MS-Office Suite	Officers & Staff	01 Jun 15	05 Jun 15
44.	MS-W	MS-Word	Officers & Staff	22 Apr	24 Apr
				15	15
45.	MS-Ex	MS-Excel	Officers & Staff	31 Aug	02 Sep
				15	15
46.	NTP	National Training Policy	Officers involved in	20 Apr	21 Apr
			Training	15	15
				06 Jul 15	07 Jul 15
				14 Dec	15 Dec
47	DTC	Direct True: C1:11	DEC	15	15
4 7.	DTS	Direct Training Skills	DTS	01 Jun 15	05 Jun 15

				16 Nov	20 Nov
				15	15
48.	DoT	Design of Training	DoT	08 Jun 15	12 Jun 15
		·		23 Nov	27 Nov
	,			15	15
49.	MOT	Management of Training	MOT	06 Jul 15	10 Jul 15
50.	WOM	Workshop on Mentoring	Class A and B Officers	14 Sep 15	16 Sep 15
51.	TNA	Training Need Analysis	Officers Imparting Training	05 Oct 15	16 Oct 15

ANNEXURE-III

List of Courses for In-house Training:

- i) Right to Information.
- ii) Handling Disciplinary and vigilance cases.
- iii) General Financial Rules/DFPRs.
- iv) Retirement Benefits/Anubhav.
- v) Stress Management.
- vi) Public Private Partnerships in Urban Sector.
- vii) Manual of Office Procedures.
- viii) Handling Court/CAT cases.
- ix) Issues in Urbanization.
- x) How to desseminate the policies and programmes of the Government to the public.
- xi) E-office training.
- xii) Induction training (once evey quarter) for newly joined staff.
- xiii) Conduct Rules/Lokpal returns.

ANNEXURE-IV

S.No	Title	Level	From Date	To Date	Institute	City
1.	National Training Policy (NTP)	National Level	20/04/2015	21/04/2015	ISTM	New Delhi
2.	ELT	National Level	20/04/2015	24/04/2015	ATIC	Kolkata
3.	ELT	National Level	20/04/2015	24/04/2015	MCRHRD	Hyderabad
4.	DTS	State Level	11/05/2015	15/05/2015	MCRHRD	Hyderabad
5.	DTS	State Level	11/05/2015	15/05/2015	CAA	Raipur
6.	Introduction to SAT Courses	National Level	18/05/2015	20/05/2015	YASDA	Pune
7.	RT Developmen t on DTS	National Level	18/05/2015	05/06/2015	UPAAM	Lucknow
8.	DOT	National Level	25/05/2015	29/05/2015	ATIC	Kolkata
9.	DOT	National Level	25/05/2015	29/05/2015	AASC	Guwahati
10.	DOT	National Level	01/06/2015	05/06/2015	YASDA	Pune
11.	DOT	State Level	08/06/2015	12/06/2015	CAA	Raipur
12.	DTS	National Level	08/06/2015	12/06/2015	MCRHRD	Hyderabad
13.	MOT	National Level	08/06/2015	12/06/2015	UPAAM	Lucknow
14.	Mentoring	National Level	08/06/2015	10/06/2015	RCVPNA A	Bhopal
15.	DOT	National Level	08/06/2015	12/06/2015	ISTM	New Delhi
16.	DOT	National Level	15/06/2015	19/06/2015	MCRHRD	Hyderabad
17.	National Training Policy (NTP)	National Level	15/06/2015	16/06/2015	CAA	Raipur
18.	DTS (Hindi)	National Level	15/06/2015	19/06/2015	RIPA	Jaipur
19.	EOT	National Level	15/06/2015	19/06/2015	ATIM	Mysore
20.	Mentoring	National Level	22/06/2015	24/06/2015	YASDA	Pune
21.	EOT	National Level	22/06/2015	26/06/2015	AASC	Guwahati
22.	MOT	State Level	22/06/2015	26/06/2015	ATIC	Kolkata
23.	MOT	National Level	06/07/2015	10/07/2015	ISTM	New Delhi
24.	National Training Policy (NTP)	National Level	06/07/2015	07/07/2015	ISTM	New Delhi
25.	EOT	National Level	06/07/2015	10/07/2015	YASDA	Pune

26.	MOT	National Level	06/07/2015	10/07/2015	RIPA	Jaipur
27.	ELT	National Level	06/07/2015	10/07/2015	ATIM	Mysore
28.	Introduction to SAT Courses	National Level	08/07/2015	10/07/2015	NATRSS	New Delhi
29.	ELT	National Level	20/07/2015	24/07/2015	ATIC	Kolkata
30.	Mentoring	National Level	22/07/2015	24/07/2015	NATRSS	New Delhi
31.	Mentoring	National Level	23/07/2015	25/07/2015	RCVPNA A	Bhopal
32.	Mentoring	National Level	23/07/2015	25/07/2015	IMG	Thiruvana nthapuram
33.	EOT	National Level	27/07/2015	31/07/2015	IMG	Thiruvana nthapuram
34.	Facilitation	National Level	27/07/2015	29/07/2015	NATRSS	New Delhi
35.	Mentoring	National Level	27/07/2015	29/07/2015	AASC	Guwahati
36.	DOT	State Level	27/07/2015	31/07/2015	GAA	Bhubanes war
37.	EOT	National Level	27/07/2015	31/07/2015	ATIM	Mysore
38.	DTS	National Level	03/08/2015	07/08/2015	NATRSS	New Delhi
39.	DOT	National Level	10/08/2015	14/08/2015	NATRSS	New Delhi
40.	EOT	National Level	10/08/2015	14/08/2015	GAA	Bhubanes war
41.	DOT	National Level	14/08/2015	18/08/2015	RIPA	Jaipur
42.	EOT	National Level	24/08/2015	28/08/2015	ATIM	Mysore
43.	DOT	National Level	24/08/2015	28/08/2015	ATIC	Kolkata
44.	Introduction to SAT Courses	National Level	01/09/2015	03/09/2015	GAA	Bhubanes war
45.	ELT	National Level	07/09/2015	11/09/2015	ATIM	Mysore
46.	DTS	National Level	07/09/2015	11/09/2015	RIPA	Jaipur
47.	Introduction to SAT Courses	National Level	07/09/2015	09/09/2015	CAA	Raipur
48.	DTS	National Level	07/09/2015	11/09/2015	SKIPA	Ranchi
49.	DOT	National Level	14/09/2015	18/09/2015	SKIPA	Ranchi
50.	Mentoring	National Level	14/09/2015	16/09/2015	IMG	Thiruvana nthapuram
51.	ELT	National Level	14/09/2015	18/09/2015	SIPARD	Agartala
52.	DTS	National Level	14/09/2015	18/09/2015	YASDA	Pune
53.	ELT	National Level	14/09/2015	18/09/2015	ATIC	Kolkata

54.	Mentoring	National Level	14/09/2015	16/09/2015	ISTM	New Delhi
55.	National Training	National Level	25/09/2015	26/09/2015	GAA	Bhubanes
	Policy (NTP)					war
56.	DTS	National Level	28/09/2015	01/10/2015	ATIM	Mysore
57.	DOT	National Level	05/10/2015	09/10/2015	ATIM	Mysore
58.	DTS	State Level	05/10/2015	09/10/2015	UAoA	Nainital
59.	EOT	National Level	05/10/2015	09/10/2015	AASC	Guwahati
60.	EOT '	National Level	05/10/2015	09/10/2015	MCRHRD	Hyderabad
61.	DOT	National Level	12/10/2015	16/10/2015	YASDA	Pune
62.	EOT	National Level	12/10/2015	16/10/2015	NATRSS	New Delhi
63.	ELT	National Level	12/10/2015	16/10/2015	IMG	Thiruvana
						nthapuram
64.	DOT	National Level	12/10/2015	15/10/2015	IMG	Thiruvana
						nthapuram
65.	DTS	National Level	19/10/2015	23/10/2015	IMG	Thiruvana
						nthapuram
66.	Facilitation	National Level	19/10/2015	21/10/2015	RCVPNA	Bhopal
					A	_
67.	Facilitation	National Level	26/10/2015	28/10/2015	RIPA	Jaipur
68.	Facilitation	National Level	02/11/2015	04/11/2015	YASDA	Pune
69.	ELT	National Level	02/11/2015	06/11/2015	ATIM	Mysore
70.	DTS	National Level	02/11/2015	06/11/2015	MGSIPA	Chandigar
						h
71.	EOT	National Level	02/11/2015	06/11/2015	SKIPA	Ranchi
72.	ELT	National Level	16/11/2015	20/11/2015	IMG	Thiruvana
						nthapuram
73.	MOT	National Level	16/11/2015	20/11/2015	SIPARD	Agartala
74.	DTS	State Level	16/11/2015	20/11/2015	RIPA	Jaipur
<i>7</i> 5.	DTS	National Level	16/11/2015	20/11/2015	ISTM	New Delhi
76.	ELT	National Level	16/11/2015	20/11/2015	ATIC	Kolkata
77.	DOT	National Level	23/11/2015	27/11/2015	ISTM	New Delhi
78.	DOT	State Level	30/11/2015	04/12/2015	UAoA	Nainital
79.	DTS	National Level	01/12/2015	05/12/2015	ATIM	Mysore
80.	RT	National Level	02/12/2015	09/12/2015	RIPA	Jaipur
	Developmen					=
	t on					
	Mentoring					
81.	Introduction	National Level	07/12/2015	09/12/2015	CAA	Raipur
	to SAT					

	Courses			T	<u> </u>	
82.	DOT	National Level	07/12/2015	11/12/2015	ATIM	Mysore
83.	DTS	National Level	07/12/2015	11/12/2015	ATIC	Kolkata
84.	TNA	National Level	07/12/2015	18/12/2015	MCRHRD	Hyderabad
85.	Mentoring	National Level	07/12/2015	11/12/2015	SIPARD	Agartala
86.	MT	National Level	07/12/2015	18/12/2015	SKIPA	Ranchi
	Developmen			, ,		
	ton					
	Mentoring					
87.	DTS	National Level	14/12/2015	18/12/2015	MGSIPA	Chandigar
						h
88.	ELT	National Level	14/12/2015	18/12/2015	NATRSS	New Delhi
89.	DOT	National Level	14/12/2015	18/12/2015	AASC	Guwahati
90.	DOT	National Level	14/12/2015	18/12/2015	ATIC	Kolkata
91.	National	National Level	14/12/2015	15/12/2015	ISTM	New Delhi
	Training					
	Policy (NTP)					
92.	ELT	National Level	04/01/2016	08/01/2016	AASC	Guwahati
93.	TNA	National Level	11/01/2016	22/01/2016	UPAAM	Lucknow
94.	ELT	National Level	11/01/2016	15/01/2016	ATIC	Kolkata
95.	DTS	State Level	18/01/2016	22/01/2016	MCRHRD	Hyderabad
96.	Facilitation	National Level	28/01/2016	30/01/2016	SIPARD	Agartala
97.	EOT	National Level	01/02/2016	05/02/2016	SIPARD	Agartala
98.	RT	National Level	01/02/2016	06/02/2016	AASC	Guwahati
	Developmen					
	ton					
	Mentoring					
99.	DTS	State Level	04/02/2016	08/02/2016	SIPARD	Agartala
100.	DTS	State Level	08/02/2016	12/02/2016	SIPARD	Agartala
101.	DOT	State Level	11/02/2016	15/02/2016	SIPARD	Agartala
102.	DOT	State Level	15/02/2016	19/02/2016	SIPARD	Agartala
103.	DOT	State Level	15/02/2016	19/02/2016	RIPA	Jaipur
104.	DOT	State Level	15/02/2016	19/02/2016	MCRHRD	Hyderabad
105.	ELT	National Level	22/02/2016	26/02/2016	ATIC	Kolkata